

STATE OF MAINE
DIRIGO HEALTH AGENCY

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| RE: DETERMINATION OF |) | MAINE STATE CHAMBER |
| AGGREGATE MEASURABLE |) | OF COMMERCE WITNESS |
| COST SAVING FOR THE FOURTH |) | AND DOCUMENT |
| ASSESSMENT YEAR (2009) |) | DESIGNATION |
| |) | |

Pursuant to the Order on Intervention and Procedures dated May 20, 2008 the Maine State Chamber of Commerce (the "Chamber"), by and through its attorneys, hereby submits this Witness and Document Designation, including Rule 26 disclosures.

I. LIST OF WITNESSES

1. Allen Dobson, Ph.D., President, Dobson DeVanzo

Dobson DeVanzo
9621 Meadowlark Road
Vienna, VA 22182
(703) 609-1394

2. Geoffrey Green, Deputy Commissioner for Operations and Support

State of Maine
Department of Health and Human Services
11 State House Station
Augusta, ME 04333-0011
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Mr. Green is the Deputy Commissioner for Operations and Support at the Maine Department of Health and Human Services. Among other things, he has overall responsibility for rate setting hospital services.

3. Any witness listed by any other party.

4. The Chamber reserves the right to designate other witnesses should any of its witnesses become unavailable for hearing. The Chamber further reserves the right to identify additional witnesses, including expert witnesses, based upon information provided by the DHA (or any other party), including responses to FOAA requests, Witness List and Documents, Designation of Experts Witnesses, Identification of Methodology and Supporting Data, and/or Pre-Filed Testimony and Exhibits.

II. SUMMARY OF TESTIMONY

1. **Allen Dobson, Ph.D., President, Dobson DaVanzo.** Dr. Dobson is president and co-founder of Dobson DaVanzo, and has over 30 years experience designing and conducting economic evaluation of health care services. Prior to co-founding Dobson DaVanzo, Dr. Dobson was Senior Vice President of Health Care Finance for The Lewin Group. Dr. Dobson's CV is attached hereto as **Attachment A**, and further details his qualifications to testify as an expert witness. Dr. Dobson has been retained to evaluate the savings methodologies and estimates set forth in the srHS Report to the Dirigo Health Agency ("DHA") dated June 2, 2008 ("Report"), as well as the documentation produced (and to be produced) by the DHA and its consultants.

Dr. Dobson will provide testimony regarding the CMAD, BD/CC and Overlap methodologies and estimates. It is anticipated that Dr. Dobson will testify that the proposed CMAD and BD/CC methodologies (and their resulting savings estimates) are not reasonable because, for example, they do not take into account all relevant variables that influence cost growth or uninsured rates in the absence of Dirigo Health. In addition, it is anticipated that Dr. Dobson will testify that the proposed CMAD and BD/CC methodologies overlap and double count savings.

Dr. Dobson's testimony and opinions will be based upon his review of the Report, the types of data, documentation and explanations produced (or to be produced) by the DHA and its

consultants at various times since June 2, 2008, including June 3, 2008, June 9, 2008, June 18, 2008, and June 19, 2008, his extensive experience with economic evaluation of health care services, and the data, documentation and explanations contained in the record for the hearings for the first, second and third assessment years.

2. The Chamber reserves the right to designate other expert witnesses should any of its experts become unavailable for hearing. The Chamber further reserves the right to designate additional witnesses based upon information provided by the DHA (or any other party), including responses to FOAA requests, Witness List and Documents, Designation of Expert Witnesses, Identification of Methodology and Supporting Data, and/or Pre-Filed Testimony and Exhibits.

III. DOCUMENT DESIGNATION

The DHA has disclosed its methodology and supporting documentation in a fragmented manner, including disclosures and/or explanations on or after June 2, 2008, including June 3, June 9, June 18 and June 19. The Chamber is continuing with all due haste its review and analysis of the voluminous documentation to determine what documents (or summaries thereof) may be relevant to the Chamber's case. The Chamber will of course comply with the deadline for pre-filed testimony and exhibits on July 9, 2008. With respect to the types of documentation that may be used to support the Chamber's case, including Dr. Dobson's pre-filed testimony, the Chamber hereby designates the following documents (or summaries thereof) that may be used as exhibits at the hearing:

1. Medicare and Medicaid statutes and regulations, program instructions, and Maine State Plan filings (all publicly available);

2. Any document and/or data from the Administrative Records before the Superintendent of Insurance and the DHA Board (or summaries thereof) in the first, second and third assessment year proceedings (already in the possession of all parties);

3. All discovery or FOAA responses by DHA and the Board during the proceedings before the Superintendent of Insurance and the DHA Board to determine aggregate measurable cost savings for the first, second and third assessment years (already in the possession of all parties);

4. Any document produced (or to be produced) by the DHA (or summaries thereof) pursuant to the Order on Intervention and Procedures in the present case (already in the possession of all parties);

5. Any document produced by the DHA pursuant to a FOAA request by any party in the present case (in the possession of the DHA);

6. Any document or data produced (or to be produced) by any party to this proceeding pursuant to the Order on Intervention and Procedures in the present case;

7. Summaries or analyses of the documents referenced in 2 - 6 above that may be relevant to the pre-filed testimony of any party.

8. The Chamber reserves the right to produce additional documents and exhibits (including summaries of other evidence) in response to any records produced in response to any party's discovery or FOAA request, any documents and exhibits offered by other parties to this proceeding, and any documents and exhibits contained, supporting, or considered in the preparation of the Report.

Because the documents and types of data that the Chamber may use at the hearing are already in the possession of all parties, the Chamber has not produced a copy of each document with this Designation.

Dated: June 23, 2008

Respectfully submitted,

/s/ William H. Stiles

William H. Stiles

Brett D. Witham

Counsel for the Maine State Chamber
of Commerce

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CERTIFICATE OF SERVICE

I, William H. Stiles, attorney for the Maine State Chamber of Commerce, hereby certify that on this date I caused to be served electronically a copy of the foregoing document upon the following:

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Dated: June 28, 2008

/s/ William H. Stiles

William H. Stiles, Esq.

Bar No. 8123

ALLEN DOBSON, PH.D.
PRESIDENT

EDUCATION

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| 1970 | Ph.D., Economics, Washington University |
| 1968 | M.A., Economics, Washington University |
| 1965 | B.A., Economics, University of Washington |

EXPERIENCE

Allen Dobson, PhD, is President of Dobson DaVanzo & Associates, LLC ("Dobson|DaVanzo"). Prior to co-founding Dobson|DaVanzo, he was Senior Vice President of Health Care Finance for The Lewin Group. Dr. Dobson's consulting practice emphasizes analyses of hospital, physician, and other types of provider payment issues as they relate to Medicare, Medicaid, workers' compensation, and private payers.

Dr. Dobson has over 30 years experience designing and conducting economic evaluation of health care services. During the past several years, Dr. Dobson has studied a variety of Medicare's prospective payment systems (PPS) and has led a continuing effort to model the impact of physician and hospital payment policies upon stakeholders, using microsimulation and econometric techniques. Dr. Dobson recently served as Project Director for three studies conducted by the California Department of Industrial Relations Industrial Medical Council (DIR/IMC) to perform the data analysis needed to support recommendations regarding the transition from the Workers' Compensation Official Medical Fee Schedule (OMFS) to an RBRVS, and to determine the work values and practice expenses for evaluation and management services (E&M) provided in the workers' compensation arena.

Prior to joining The Lewin Group, Dr. Dobson was director of the Office of Research at CMS (then Health Care Financing Administration) while Medicare PPS was developed and implemented. Dr. Dobson currently provides high level consulting services to officials in both the U.S. Department of Treasury and the Internal Revenue Service regarding the Health Coverage Tax Credit. Dr. Dobson provides testimony for legal counsel as an expert witness in health care finance matters. He is a frequent speaker at conferences and seminars; has testified before the US Congress, the Medicare Payment Advisory Commission (MEDPAC), and various state commissions on health payment issues; and has authored numerous articles and reports on a wide range of health care financing and delivery topics in such journals as the New England Journal of Medicine, the Journal of the American Medical Association, Inquiry, Business and Health, Health Affairs, and Health Care Financing Review.

Dr. Dobson was selected as one of the nation's most influential health care policy leaders by Faulkner and Gray in 1991, when he was included in the first edition of The Health Care 500. In 1993, Dr. Dobson received the Helen/L.Van Seawall Best Article Award from the Health Care Financing Management Association for his 1992 article "Shifting ? No Solution to the Problem of Increasing Cost." Dr. Dobson is a Phi Beta Kappa graduate from the University of Washington, Seattle, and earned his PhD in economics from Washington University, St. Louis, in 1970.

Analysis of Hospital and Physician Reimbursement Issues

- Directed studies on hospital and physician payment reform and co-authored numerous reports to Congress. Conducted briefings to White House staff on the merits of alternative payment reform options. Performed descriptive analyses related to hospital and physician databases. Conducted analysis of the Harvard RBRVS study and other payment reform issues for the AMA, PPRC, and physician specialty groups.
- Analyzed Medicare and Medicaid policy issues, DRG Payment Systems, hospital cost functions, hospital case mix, insurance markets, hospital closures, physician payment issues, hospital payment for the Ontario Ministry of Health, public and private health-related programs and health care reform financing and payment risk adjustment issues.

Health Care Services Research Projects

- Directed HCFA internal and external research studies. Worked on numerous Congressionally-mandated reports and synthesized research findings in both written and briefing formats on a wide variety of health care policy areas. Continued comparable interests in the private sector. Developed financial analyses of PHS programs while with the Health Service Administration. Managed physician practice expense study for the American College of Surgeons.

Experience with Large Data Sets

- Wrote and lectured extensively on how HCFA and other public sector data can be used to address public policy issues
- Used HCFA data extensively as PPS and RBRVS were developed and implemented
- Purchased and used BMAD, MedPAR, and variety of other public data basis for numerous public and private sector clients on an ongoing basis
- Worked with public and private sector data bases on program evaluation, product pricing, and risk adjustment
- Expert in the use of the American Hospital Association's Annual Survey Data

Knowledge of Medicaid and Medicare

- Involved with the development of Medicare and Medicaid program policy for over two decades. Especially knowledgeable about hospital and physician reimbursement strategies
- Assisted clients on obtaining Medicare Demonstration Grants
- Baseline Cost Estimation, Expenditure Projections, Simulations, and Sensitivity Analyses

- Led initial HCFA PPS evaluation activities.
- Directed analyses of HCFA, BCBS and numerous private sector physician databases
- Developed private sector capability to forecast the impact of PPS on the hospital industry. Developed comparable capability for RBRVS.
- Presented Congressional testimony on hospital cost structures and the analytics pertaining to PPS impact analyses.

National and State Health Care Reform Analyses

- Directed analysis of potential impact of managed care on the demand for inpatient hospital services for the American Hospital Association and Catholic Health Association. Modeled projected changes in hospital utilization and potential overcapacity by state and MSA and the potential financial impacts at hospital-specific level.
- Published several reports for national health care associations on the impact of health care reform, including the Health Security Act, on the hospital industry. Analyzed and published reports on the impact of reform on insurance coverage and household spending and on the differences in costs between community and teaching hospitals.
- Analyzed the economic impact of Governor Pataki's 1995 proposed Medicaid budget cuts on New York State's economy for the Greater New York Hospital Association and Healthcare Association of New York State. Worked with an integrated economic, input/output, General Equilibrium model to study variables including real gross regional product (GRP), personal income, disposable income, and real disposable income.
- Drafted the regulations for the establishment of the Kentucky Risk Assessment and Risk Adjustment System for the Kentucky Health Policy Board. Worked on Medicaid reform in the State of Ohio. Worked with Kentucky Education Association on group health insurance purchasing.

Consulting Physician Groups on Medicare Reimbursement

- Convened a Technical Advisory Panel for the American Academy of Orthopedic Surgeons to develop practice expense hypotheses and data collection instruments. Analyses were based on a survey that provided detailed practice expense data on practices and 14 orthopedic procedures.
- Facilitated a meeting of physician experts to build consensus on physician work values for the American College of Radiation Oncology. Consensus values were compared to the Harvard surveyed relative work values for radiation oncology procedures and to the relative work value scale established by HCFA for the MFS. Findings were submitted to HCFA and used as a basis for revisions of relative value units.

- Facilitated a series of small group physician meetings for the American College of Cardiology (ACC) where survey results were summarized and revised. The findings were submitted to HCFA and used as a basis for revisions of relative value units in the 1993 Medicare Fee Schedule.
- Facilitated a small group physician meeting where survey results were summarized for the American College of Cardiology. The final results were used to illustrate the inability of Medicare Fee Schedule relative values to provide adequate reimbursement for pediatric cardiology procedures.
- Convened a series of meetings of an expert advisory panel composed of senior College members and practicing rheumatologists for the American College of Rheumatologists to develop a managed care manual that will help individual rheumatologists and rheumatologist practices assess, understand and plan for the emergence of managed care in their markets. The project also involved conducting interviews with rheumatologists, practice managers, and managed care companies in three communities, and the development of case studies on the selected communities.
- Conducted payment code and practice guidelines analyses for the American Chiropractic Association and helped secure new code structure for chiropractic providers

PROFESSIONAL ACTIVITIES AND AWARDS

Grants Review for Health Care Financing Administration, Winter 1987

Chairman, National Technical Advisory Panel on Prospective Payment Studies, 1983-1986

Associate Editor, Health Care Financing Review, 1982-1986

Special Achievement Award, 1985

Member of Senior Executive Service, 1984

Administrator's Citation, May 1983

High Level of Performance Award, May 1978

MDEA and EDA Fellowships, 1965-1969

Phi Beta Kappa, 1965

Graduated Magna Cum Laude, 1965

Omicron Delta Epsilon, 1963

Listed in Marquis Who's Who in the East, Who's Who in America and Faulkner and Gray's Health Care 500

Advisory Committee for the Rural Health Services Research Agenda Conference sponsored by the National Rural Health Association (NRHA) and the Foundation for Health Services Research (FHSR)

Consultant to numerous foreign delegations investigating American Health Care System, 1982-1986

Manuscript Reviewer for various journals on an ongoing basis

EXPERT TESTIMONY AND DEPOSITIONS

Murphy, et al. vs. Baptist Health, Case No. CV-2004-2002, 2008

Baker County Medical County Services, Inc., vs. Aetna Health Management, LLC, Case No. 02-2006-CA-0061.

Patel, et al. vs. Verde Valley Medical Center, et al., Case Number 05-1129-PCT-MHM.

Boca Raton Community Hospital, Inc., vs. Tenet Healthcare

Bio Medical Applications Company v. Physicians Health Plan of Maryland, Inc., Case No. 05-CV-1447 (RWT), 2006.

United States District Court Southern District of Florida Miami Division In Re. Managed Care Litigation, 2005.

Capital versus AmeriChoice finalized the report and provided testimony regarding the report entitled, "Relationship of Hospital Charges, Costs and Payments Relative to Private and Public Support of Hospitals", 2004.

South Jersey Hospital Inc., versus Correctional Medical Services Inc., served as a consulting expert for a defendant health plan's counsel in a reimbursement court case, 2004.

AmeriChoice Health Services, Dupont Litigation provided expert testimony regarding the relationship of hospital charges, costs and payments relative to private and public support of hospitals, 2003.

Expert testimony assisted the New Hanover Regional Medical Center in matters related to the pending investigation of NHRMC by the Federal Trade Commission, 2003.

Class action suit Strawn versus Farmers Insurance expert witness before a jury for Farmer's Insurance on medical fee schedule, 2003.

Litigation support services for litigation against Nomura Securities International, Asset Securitization Corporation and Nomura Asset Capital Corporation, 2003.

SELECTED REPORTS AND ARTICLES

- Dobson, A., et al., "An Evaluation of Illinois' Certificate of Need Program," State of Illinois Commission on Government Forecasting and Accountability, February, 2007.
- Dobson, A., et al., "DRA Impact on Vascular Ultrasound Services and Options to Minimize the DRA's Disproportionate Reduction in Reimbursement," Society of Diagnostic Medical Sonography, Society of Vascular Ultrasound, Society for Vascular Surgery, July 31, 2006.
- Dobson, A., et al., "Evaluation of the Proposed Coding Adjustment to the Standardized Payment Amount for FY 2007," HealthSouth Corporation, July 6, 2006.
- Dobson, A., DaVanzo J., Sen N., "The Cost-Shift Payment 'Hydraulic': Foundation, History, and Implications," Health Affairs, Volume 25, Number 1, January/February 2006.
- Dobson, A., DaVanzo, J., Doherty, J., Tanamor, M., "A Study of Hospital Charge Setting Practices," Medicare Payment Advisory Commission (MedPAC), December 2005.
- Dobson, A., et al., "Evaluation of the Adequacy of Medicaid Payment to Hospitals in Pennsylvania," Hospital and Healthsystem Association of Pennsylvania, June 2005.
- DaVanzo, J., Dobson, A., et al., « Medication Therapy Management Services : A Critical Review," American Pharmacists Association, May, 2005.
- Koenig L., Dobson, A., "An Analysis of the Use of Ultrasound Imaging Services in the Medicare Program," Sonosite, Inc., May, 2005.
- Dobson, A., et al., "Volume I: The Economic Impact of Nursing Homes in the Commonwealth of Pennsylvania: Final Report," Pennsylvania Health Care Association, March, 2005.
- Koenig, L., Siegel, J., Dobson A., Chen, Y., Consunji, M., "An Evaluation of the Texas Pilot Program: Final Report," Blue Cross Blue Shield Association Federal Employee Program, May, 2004.
- Dobson A., et al., "The Clinical and Economic Impacts of Long-Term Hospitals," National Association of Long Term Hospitals (NALTH), March, 2004.
- Koenig, L., Dobson, A., Siegel J., et al., "Estimating the Mission-Related Costs of Teaching Hospitals," Health Affairs, 22(6), November/December, 2003.
- Koenig, L., Dobson A., et al., "Drivers of Healthcare Expenditures Associated with Physician Services," The American Journal of Managed Care. June, 2003.
- Hearle, K., Koenig, L., Dobson A., et al., "Drivers of Expenditure Growth in Outpatient Care Services," The American Journal of Managed Care. June, 2003.

- Dobson, A., Haught, R., Sen, N., "Specialty Heart Hospital Care: A Comparative Study," The American Heart Hospital Journal, 1(1), Winter, 2003.
- Sheils J., Dobson A., et al., "Report on the Feasibility of the Trade Adjustment Assistance Reform Act of 2002, Health Insurance Tax Credit Program: Final Report," US Department of the Treasury, November, 2002.
- Dobson A., et al., "Drivers of Health Care Costs Associated with Physician Services," Blue Cross Blue Shield Association, October, 2002.
- Dobson A., et al., "Study of Health Care Outpatient Cost Drivers," Blue Cross Blue Shield Association, October, 2002.
- Dobson A., et al., "Massachusetts Physician Network Benchmark Evaluation," Blue Cross Blue Shield of Massachusetts, Inc., October, 2002.
- Dobson A., et al., "October 1st Medicare Cuts Pose Major Threat To Rural Seniors' Access To Quality Patient Care," September 24, 2002.
- Dobson, A., et al., "Financial Performance of Academic Health Center Hospitals: 1994-2000," The Commonwealth Fund Report, Task Force on Academic Health Centers, September, 2002.
- DaVanzo J., Dobson A., et al., "Evaluation of the Proposed Changes in Hospital Outpatient Prospective Payment System and Calendar Year 2003 Payment Rates for Cochlear Implantation Devices/Systems," Advanced Bionics, Cochlear Americas, and Med-El Corporation, September, 2002.
- Dobson A., et al., "Impact of Financial Uncertainty on Capital Formation for Nursing Facility Industry," American Health Care Association/Alliance for Quality Nursing Home Care, August 12, 2002.
- Dobson A., et al., "A Comparative Study of Patient Severity, Quality of Care, and Community Impact Between MedCath Heart Hospitals and Peer Hospitals," MedCath Corporation, July, 2002.
- Dobson, A., Koenig, L., Siegel, J., DaVanzo, J., "A Study of the Practice Expenses Association with the Provision of Evaluation and Management Services," Draft report prepared for the California Industrial Medical Council, Department of Industrial Relations, 2002.
- Dobson, A., Koenig, L., Siegel, J., DaVanzo, J., "California Workers' Compensation RBRVS Study," Report prepared for the California Industrial Medical Council, Department of Industrial Relations, 2002.
- Dobson, A., et al., "An Assessment of Hospital Medicaid Payment In Illinois," Illinois Hospital Association, April, 2002.

- Koenig, L., DaVanzo, J., Dobson, A., "An Evaluation of the Purchase Cost of Intraocular Lenses to Ambulatory Surgical Centers," Final report prepared for the American Academy of Ophthalmology, April 2002.
- DaVanzo, J., Dobson A. et al., "Cost Estimates for the Standardization of a Medicare Benefit: Vision Rehabilitation Services," American Academy of Ophthalmology, April 2002.
- Dobson, A., et al., "Hospital Specific Estimates of the Impact of a Long-term Hospital Prospective Payment System," Report for the National Association of Long-term Hospitals, 2001.
- Dobson A., et al., "The Resource-Based Practice Expense Methodology: An Analysis of Selected Topics," Final draft reported prepared for the Health Care Financing Administration, 2001.
- Dobson A., DaVanzo, J., Goodman, C., Consunji, M., "A Study of Physician Work Relative Value Units for Kyphoplasty," Kyphon Inc., December, 2001.
- Dobson A., et al., "Product and Service Costs of Providing Respiratory and Infusion Therapies to Medicare Patients in the Home," American Association for Homecare, September, 2001.
- Dobson A. et al., "Recommendations Regarding Supplemental Practice Expense Data Submitted for 2002: Evaluation of Survey Data for: Physical Therapy: Optometry," DHHS Health Care Administration HCFA, August, 2001.
- Dobson A. et al., "An Analysis of Medicare Payments to Skilled Nursing Facilities in Alaska and Hawaii: Final Report," Medicare Advisory Commission MedPAC, April, 2001.
- Dobson A., et al., "Medical Assistance Payments to Hospitals," Pennsylvania Legislative Budget and Finance Committee, March, 2001.
- Dobson, A., Koenig, L., et al., "An Evaluation of the Health Care Financing Administration's Resource-Based Practice Expense Methodology," Health Care Financing Administration, September, 2000.
- Dobson A., et al., "Cost Estimated for Expanded Medicare Benefits: Glaucoma Detection," American Academy of Ophthalmology, June 28, 2000.
- Dobson A., et al., "Briefing Chartbook on the Effect of the Balanced Budget Act of 1997 and the Balanced Budget Refinement Act of 1999 on Medicare Payments to Skilled Nursing Facilities," Alliance for Quality Nursing Home Care; American Health Care Association, May 10, 2000.
- Dobson A., et al., "Independent Analysis of the Adequacy of Medicaid Hospital Reimbursement in Pennsylvania," The Health System Association of Pennsylvania, Spring, 2000.

- Coleman, K., and Dobson, A., "An Analysis of Massachusetts Hospitals Efficiency and Costs," Massachusetts Hospital Association, April, 2000.
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- Dobson, A., et al., "Balanced Budget Act and Hospitals: The Dollars and Cents of Medicare Payment Cuts," American Hospital Association, May 10, 1999.
- Dobson, A., et al., "Evaluation of the Proposed Sale of Queen of Angels," Hollywood Presbyterian Medical Center to Tenet Healthcare Hospital Systems, Inc, 1998.
- Dobson, A., Kelly, C., Coleman, K., "The American College of Emergency Physicians (ACEP) Practice Expense Study," American College of Emergency Physicians, September, 1998.
- Mechanic, R., Coleman, K., Dobson, A., "Teaching Hospital Costs: Implications for Academic Missions in a Competitive Market," Journal of the American Medical Association, September, 1998.
- Dobson, A., et al., "Evaluation of the Proposed Sale of Queen of Angels - Hollywood Presbyterian Medical Center to Tenet Healthcare Hospital Systems, Inc," California Attorney General, 1998.
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- Dobson, A., et al., "Establishment of the Kentucky Risk Assessment and Risk Adjustment System," Kentucky Health Policy Board, 1995.
- Dobson, A., et al., "Estimating Practice Expenses: The AAOS Experience," American Academy of Orthopedic Surgeons, 1994.
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- Dobson, A., et al., "Rationalizing Global Budget Process: A Case for Bottom-Up/Top-Down Policy Formulation," the Catholic Health Association, 1994.
- Dobson, A., et al., "How Universal Access Legislation Might Affect Hospital Industry Finances," the Catholic Health Association, 1994.
- Dobson, A., et al., "Comparison of Universal Coverage and Universal Access Reform Proposals on the Finances of the Hospital Industry in a PC Market," The Catholic Health Association, 1994.
- Dobson, A., et al., "ACR Monograph," American College of Rheumatology, 1994.
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- Dobson, A., et al., "Maintaining Effective Competition Under Health Care Reform," The Catholic Health Association, 1994.
- Dobson, A., et al., "Establishing an Informed Global Budget Process," The Catholic Health Association, 1994.
- Dobson, A., et al., "Estimating the Differences in Cost Between Community and Teaching Hospitals in an All-Payer Setting," Public Health Service, 1994.
- Dobson, A., et al., "Coverage, Premium and Household Spending Implications of Health Reform," the Catholic Health Association, 1994.
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- Dobson, A., et al., "Effects of the Minimum-25 and Minimum-50 Wage Index on Rural Referral Centers," Coalition of Rural Referral Centers, 1994.
- Dobson, A., et al., "Analysis of ACC Membership Practice Profiles: 1986 to 1992," American College of Cardiology, 1994.
- Dobson, A., et al., "Analysis of Medicare's Geographical Practice Cost Indices and the Geographic Adjustment Factor for the Commonwealth of Puerto Rico," Institute of Puerto Rico, 1994.
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- Dobson, A., and Mechanic, R., "Who Will Cure America's Health Care Crisis?," contained In Harvard Community Health Plan Annual Report, 1991.
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- Oday, L.A., and Dobson, A., "Paying Hospitals Under Medicare's Prospective Payments System: Another Prospective," Yale Journal on Regulation, Volume 7, No. 2, Summer, 1990.
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- Derzon, R., Dobson, A., et al., "Analysis of the Financial Status of Teaching Hospitals," prepared for the Council on Graduate Medical Education, March 8, 1990.
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- Dobson, A., Hoy, E., and van Schaik, C., "Trends in Employee Benefit Design," National Education Association, Washington, DC, 1988.
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- Dobson, A., "The Impact of AB97 on Uncompensated Care Provision," Nevada State Legislature, April 2007.
- Dobson, A., "An Evaluation of Illinois' Certificate of Need Program," State of Illinois Commission on Government Forecasting and Accountability, February, 2007.
- Dobson, A., Gallese, P., "Economic Impact of University of Mississippi Medical Center," Mississippi State Legislators, October, 2006.
- Dobson, A., "The Future of Long Term Care Services," PA Health Care Association/CALM Annual Convention, September, 2006.
- Dobson, A., "Pricing Policy," HFMA Kentucky Chapter Summer Educational Institute, July, 2006.
- Dobson, A., DaVanzo, J., "Health Effects and Expected Cost Savings for the Average American Who Takes a Multivitamin: An Alternative Approach," National Institutes of Health (NIH) State-of-the-Science Conference on Multivitamin/mineral Supplements and Chronic Disease Prevention, May, 2006.
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- Dobson, A., Chaired session on "Past and Future of Medicare DRG Payment," Use of DRG Payment in the Private Sector, Sponsored by the Center for Health Policy Studies, Washington, DC, October, 1986.
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- Dobson, A., "HCFA's Work on Physician Reimbursement under Medicare," Governmental Relations Committee of the American Urological Association/American Association of Clinical Urologists, December, 1985.
- Dobson, A., "Quality of Care Under PPS," Prospective Payment Assessment Commission, Washington, DC, November, 1985.

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- Dobson, A., "The Future of Physician Reimbursement," Tenth Anniversary Meeting of the Central Pennsylvania Oncology Group, Hershey, PA, October 28, 1985.
- Dobson, A., Moderated Session at the American Peer Review Association on Quality of Care Under PPS, Philadelphia, PA, September 22, 1985.
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- Dobson, A., "The Shaping of Public Policy from the Perspective of a Data Builder," NCHS Biannual Statistics Conference, Washington, DC, August, 1983.
- Dobson, A., "Medicare Hospital Prospective Payment: Incentives and Future Directions," Conference on Healthcare Decision-Makers, University of California at Berkeley, Spring, 1983.
- Dobson, A., "How Prospective Payment Works," American Society for Nursing Service Administration, McLean, VA, May, 1983.
- Dobson, A., "The Development and Use of NMCUES Survey Data from the Perspective of the Federal Entitlement Programs," American Public Health Association, Montreal, Canada, November, 1982.
- Dobson, A., Chaired Invited Health Care Section, "Preliminary Findings from the NMCUES Survey," American Public Health Association, Montreal, Canada, November, 1982.
- Lave, J., Dobson, A., et al., "The Potential use of HCFA Data Sets for Health Care Services Research," American Public Health Association, Montreal, Canada, November, 1982.
- Dobson, A., "Initial Medicaid Program Findings from the NMCUES Survey," American Public Welfare Association, San Antonio, TX, July, 1982.
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- Dobson, A., et al., "Variations in Medicaid Utilization by Area, Group and Patient Demographics," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., et al., "Health Care Coverage Estimates from the National Medical Care Utilization and Expenditure Survey (NMCUES)," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., "The National Medical Care Utilization and Expenditure Survey Design; Problems and Potential -- the HCFA Perspective," Washington Statistical Society, Chapter American Statistical Association, Washington, DC, September, 1980.

- Dobson, A., "Health Care in China," National Health Policy Forum, Washington, DC, August, 1980.
- Dobson, A., "Three Years of PSRO Evaluation--Implications and Conclusions," 12th Annual Conference, State Medicaid Directors, Memphis, TN, May, 1980.
- Dobson, A., "Use of the Medicare Statistical System," NIH Epidemiology Committee, Bethesda, MD, Winter, 1980.
- Dobson A., "PSRO Evaluation and the Physician," American Medical Association, Chicago, IL Winter, 1980.
- Dobson A., and Wright, B., "The National Medical Care Utilization and Expenditure Survey," American Public Health Association, New York, NY, November 4-8, 1979.
- Dobson, A., and Muse, D., "Statistical, Substantive and Practical Problems in the First Phase of Construction of the National Medicaid Data Base," American Public Health Association, New York, NY, November 4-8, 1979.
- Dobson, A., "Impact of Quality of Care and Costs," American Public Health Association Session: Assessing the Impact of Regulations, New York, NY, November 4-8, 1979.
- Dobson, A., "When All Else Fails Commission A Special Study: An Overview of Supporting Health Policy Initiatives with Special Surveys," Social Statistics Section: American Statistical Association Annual Meeting, Washington, DC, August 13, 1979.
- Dobson, A., "Health Care Financing Data Initiatives for the Eighties," Nineteenth National Workshop on Welfare Research and Statistics, Salt Lake City, UT August 5, 1979.
- Dobson, A., "Research Potential of Medicare Information," Conference on Demographic and Health Information for Aging Research: Resources and Needs," National Institute of Health, Bethesda, MD, June 26, 1979.
- Dobson, A., "Patient Discharge Data ...The Federal Beneficiary Perspective," Conference on Accuracy of Abstracted Patient Discharge Data, Indianapolis, IN, June, 1979.
- Dobson, A., "The Physician and the PSRO," Twenty-First Annual Symposium on Hospital Affairs, University of Chicago, Center for Health Administration Studies, Chicago, IL, June 1, 1979.
- Dobson, A., "How to do Evaluation: The 1978 PSRO Evaluation," National Health Policy Forum, Washington, DC, January, 1979.
- Dobson A., "The Tape-to-Tape System: A Federal Medicaid Data System" MMIS Management Conference, Albuquerque, NM, January, 1979.

- Dobson, A., "An Assessment of the PSRO Evaluation Impact," The Association of PSRO Executive Directors, Denver, CO, July, 1978.
- Dobson, A., "The Administrative Dynamics of Large Scale Evaluation Activities," Self Evaluation Technology in the Health Field Conference, Monterey, CA, June, 1978.
- Dobson, A., "What is the PSRO Breakeven Point?," American Association of Health Data Systems, Detroit, MI, May 1978.
- Dobson, A., "An Initial Evaluation of the PSRO in Health Care," The Evaluation Research Society, Second Annual Meeting, November 1-4, 1978.
- Dobson, A., et al., "HSA/OPEL PSRO Evaluation," National Professional Standards Review Council, Washington, DC, November 8, 1977.
- Dobson, A., et al., "The Evaluation of PSRO Impact," APHA Round Table Session, Washington, DC, November, 1977.
- Dobson, A., "The National Health Service Corps: An Example of Federal Capacity Development in Rural Underserved Areas," School of Management, State University of New York at Buffalo, Pleskow Lecture in Health Care Systems Management Series, May 12, 1977.
- Dobson, A., "The Use of Government Data Systems in Evaluation," DHEW Executive Development Program on Information Systems, Washington, DC, February, 1977.
- Dobson, A., "Price Changes of Single Family Dwelling Units in Racially Changing Neighborhoods," Southern Economics Association, November, 1969.

EMPLOYMENT

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| Dobson DaVanzo & Associates, LLC | President | 2007 - Current |
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| Office of Analysis, Public Health Service | Director | 1974 - 1978 |
| Planning Research Corporation | Senior Economist | 1969 - 1974 |